



Aquinas College comparison

KPMG Composite Financial Index (CFI)

	FY2019	FY2018	FY2017
Aquinas College	7.8	2.5	5.0
Peer 1 (West Tennessee)	7.5	4.5	2.8
Peer 2 (Middle Tennessee)	1.8	1.4	3.1
Peer 3 (Southeast Tennessee)	1.8	2.7	0.1

PEERS: small, private, not-for-profit, Tennessee, religious mission

KPMG Scale

9 – 10: Deploy resources to achieve robust mission

7 – 8: Allow experimentation with new initiatives

5 – 6: Focus resources to compete in future state

3 – 4: Direct resources to allow transformation

1 – 2: Re-engineer the institution

-1 – 0: Assess viability to survive